









# Methodology: Americas Greatest Workplaces for Diversity 2023 (1/2)



Newsweek and Plant-A Insights Group ("Plant-A") are partnering to determine America's Greatest Workplaces 2023. "America's Greatest Workplaces 2023" recognizes the best workplaces in the United States, by state and by their performance in the following categories: diversity, empowerment of women, veterans and job starters, LGBTQ and more.

**INSIGHTS GROUP** 

### The Study consists of 3 parts

- Target Setting Survey/Study: Plant-A conducted a target-setting survey, surveying HR professionals in the U.S. The results of the survey determined the most important drivers for employment satisfaction (including questions that specifically targeted diversity-related subjects). The findings are used to calibrate a large-scale employee survey and to determine individual statements about the employee's experience.
- The Main Survey: The large-scale independent employee survey collected over 350,000 company reviews from employees of US-based companies with >1,000 employees. In order to obtain an unbiased assessment of the employers, the respondents were recruited through an online access panel and interviewed anonymously. It's constructed to be representative across demographics (based on U.S. Census Data). Next to demographics and ethnicity, we captured significant LGBTQ+ and disabled samples to adequately reflect these facets of diversity. We evaluated U.S. employers across all major sectors. We captured 78 single sectors (PrivCo industries) and grouped them into six main sectors. The total survey length is about 10 to 15 minutes and was completed between September and December 2022.
- Desk research The Desk Research was kindly supported by PrivCo, the most powerful search engine for private company data and Onclusive, the leading media monitoring partner with its world-class sentiment technology. We conducted an elaborate desk research project to identify, e.g. the diversity ratio of the management team of each company, the publication of diversity reports and environmental initiatives etc. The final rankings are then adjusted accordingly, and adjustments are recorded.

# Methodology: America's Greatest Workplaces for Diversity 2023 (2/2)

#### Plant-A evaluated the survey/study based on the following criteria:

### Direct recommendations:

Employees ranked their own company on a scale form 0-10. The scale determines how likely the employee is recommending his/her employer.

Detailed individual evaluation of their own employer: Furthermore, participants evaluated a series of statements pertaining to the employee's experience regarding company image, corporate culture, working environment, work-life balance, training and career progression, compensation & benefits, sustainability awareness and proactive management of the diverse workforce. Based on the level of agreement (Scale 1-5) and the statement of importance (Scale 1-5) we computed a category score.

Indirect recommendations: Participants were asked to assign an overall score on a scale from 0-10 to employers they are familiar with and how likely they would recommend these employers. In addition, participants had to answer which category was driving them to recommend these employers.

The direct recommendation, the category score and the indirect recommendation are converted to a scale of 0-100 and summarized as a total value for each respondent and company.

"America's Greatest Workplaces 2023 – For Diversity" is part of the "America's Greatest Workplaces" study. Plant-A was conducting a large-scale independent study of the American workforce with special consideration of employer evaluations by diversity target groups, diversity-specific evaluation criteria and additional secondary data:

Diversity-specific desk research: We monitored if companies have management positions concerned with Diversity and Inclusion management. Additionally, we researched the diversity ratio of every single company among their management levels. Moreover, we researched if the companies have published a diversity/sustainability report in the near past or have an equivalently meaningful section on their homepage. Each item is factored into the final company ranking.

#### Sentiment validation:

We leveraged sentiment technology from Onclusive to assist with the desk research.

#### Research validation:

A research jury and Newsweek validated the results.



### Methodology: Americas Greatest Workplaces for Diversity 2023

Data driven and determined by subjective importance scores





#### **Target Setting Survey**

- We surveyed HR professionals across all industries to identify what categories, drivers and items are crucial for companies to be an attractive future employer.
- We provided a wide array of options and ask respondents to assess the importance of individual options from 1 – "not important at all" to 5 – "very important."
- We allowed respondents to provide any additional evaluation criteria they deemed important.
- We evaluated the insights generated from the survey. The most important criteria then flowed into the large-scale employee survey.

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#### **Main Survey**

- Our survey collected over 350,000 company reviews from full- or part-time employees of companies or institutions employing more than 1,000 employees in the U.S.
- The surveyed employees ranked their own company and familiar companies on a scale from 0-10. The scale determines how likely the employee is recommending his/her employer.
- The participants were asked to indicate the extent to which they agree with a list of employee experience statements on a scale from 1 to 5 for each of the provided criteria.
- Respondents then also rated the importance of the different categories of the statements.

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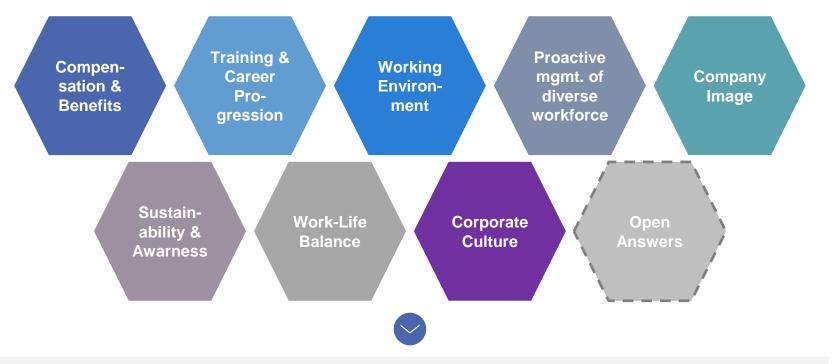
#### **Desk Research & Validation**

- We conducted an elaborate desk research project to identify e.g. the diversity ratio of the management team of each company; the publication of diversity reports and environmental initiatives.
- We used <u>Critical Mention's</u> state-of-the-art sentiment technology— an <u>Onclusive</u> company

   to identify recent or current legal disputes (within the past 24 months) in regard to diversity and inclusion.
- Newsweek and Plant-A experts validated the final results.
- The final rankings are then adjusted accordingly, and adjustments are recorded.



## 1. Target Setting Survey Summary and Key Insights (1/2)



- We surveyed HR professionals to determine the most important drivers of employee satisfaction for 2023.
- We encouraged the survey participants to provide additional factors they deem important.
- The results helped us calibrate our large-scale employee survey and supply the weighting of individual statements.

The Target Setting Survey analyzed the importance of

77 individual aspects in 11 overarching topic areas.
Result: Focus of the main

study on 43 relevant

individual aspects in 8 overarching relevant categories!

e.g. Topics such as "Benefits" and "Work-Life-Balance" are highly relevant.



# 1. Target Setting Survey Summary and Key Insights (2/2)

#### **Compensation & Benefits**

- My employer pays good/competitive salaries and/or wages
- My employer provides attractive retirement plans (e.g., 401K)
- ...

#### Proactive mgmt. of diverse workforce

- My employer treats all employees equal, regardless of gender, race, religion, or sexual orientation
- Women are well respected at work
- ..

#### **Work-Life Balance**

- My employer offers and supports the possibility of working from home
- I am provided the flexibility to self-determine my work schedule
- ...

#### **Training & Career Progression**

- The career development opportunities at my employer are good/competitive
- My employer provides effective training for employees with little prior work experience

#### **Company Image**

- My employer (company) enjoys a good reputation
- The association with my employer makes me a more attractive hire on the job market
- ...

#### **Corporate Culture**

- My employer encourages critical thinking and feedback from employees
- I am encouraged to take initiative and develop new ideas
- ...

#### **Working Environment**

- The workplace conditions are good (e.g., good lighting, good ventilation, little noise)
- The workplace has exceptional features (e.g., subsidized food, recreational facilities, etc.)
- ..

#### **Sustanability & Awarness**

- My employer encourages environmental sustainability in the workplace (e.g., recycling practices in the
- ...

#### **Open Answers**

• [...]



## 2. Fact Sheet Main Employee Survey



### Sample;

We collected over **350,000** company reviews from employees of companies with >1,000 employees in America. Based on **U.S. Census Data** 



#### **Duration of the survey:**

Approx. 10-15 minutes



**Survey form:** 

Online access panel



#### Sample details:

Gender: 50% men, 50% women

**Age:** 18 - 65 years

Regional data: each state by population

(U.S. Census)

**Employment status:** Full-time or part-time

employed

Company size: >1,000 employees
Work experience: Tenure brackets
Work performance: Remote / hybrid
Seniority level: Level of decision making

**Member of population groups:** 

Veterans, Disability, LGBTQ+, Ethnicity-

Groups, Single parents, Parents



**Survey period:** 

November: 15 – December 5, 2022

# 2. Scoring Model for America's Greatest Workplaces for Diversity 2023

**Target setting** survey

Main employee survey

Main study: >350,000 company reviews

#### **Review and evaluation**



#### Pre-study (survey)

Survey of HR professionals to identify current and future employee satisfaction-drivercategories and -items



#### Personal data

 Personal data Diversity target groups such as women, ethnic minority groups, veterans, people with disabilities and LGBTQ+\* have been identified.

(\*LGBTQ+ aroup sample was weighted higher to balance the sample voice)



#### Recommendation

Direct recommendation (own company)

Indirect recommendation (for other companies that are familiar as an employer)



#### **Employer category score**





Diversity

categories

outweigh

categories

other

related

Weighting



**Desk Research** 





Data cleaning **Validation** 

Proactive mgmt. of diverse workforce

Sustainability & Awareness

Compensation & Benefits

Training and career progression

Work-life-balance

Working environment

Company Image

**Corporate Culture** 

Validate facts for bonus scores:

- · Diversity ratio in management team
- Diversity representative
- Diversity initiatives and report

- Plausibility checks
- Analysis and preparation.
- · Identifying of legal disputes (within the past 24 months)



Utilizing Critical **Mentions** sentiment technology

All results have been validated by Plant-A experts and Newsweek.

**Total Score** 



Target group weight

Direct Score 40%

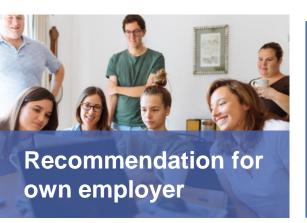


Sum of category 30%



Desk research **KPI** 10%

## 2. Direct and Indirect Recommendations (dScore + idScore)



What is the name of your current company (employer)?

On a scale of 0 to 10, how likely would you to recommend your company as an employer to a friend or colleague?



List companies, besides your own, that you can recommend as great workplace On a scale of 0 to 10, how likely are you to recommend these companies to a friend or colleague?

The **Total Score** contains the weighted direct and indirect recommendations as well as the scores of the ratings in the individual categories.

TS = CategoryScore + RSd + RSid

 The Overall Recommendation Score incorporates the direct and indirect recommendation in a weighted manner

ORScore = 
$$g_1 * \frac{\sum dScore}{n} * g_2 * \frac{\sum idScore}{n}$$

• The Overall Category Score for direct scoring  $(CS_d)$  = Category result \* Category weights (computed for each respondent based on the individual category importance  $S_c$ ).



### 2. Driver for Recommendations Score

Proactive mgmt. Work-lifeof diverse balance workforce Sustainability & Working Awareness environment Driver categories Compensation Company & Benefits Image Training and Corporate career Culture progression

Evaluation of own employer based on three to twelve criteria for each driver category (formulated as statements – agree/ disagree) on a 5-point Likert-Scale

Relevance scoring of the driver on a 5-point scale from "not important at all" to "very important"

Category scores: Overall evaluation of each driver by summarizing the results for each driver weighted by category importance



Driver for recommendation by specific target groups (women, LGBTQ+, low job experience etc.), by industries, by competitive environment



### 3. Review and Evaluation



#### **Desk Research & Data Cleaning**

- Our Desk Research team validates the survey results for all awarded companies thoroughly. Except of the validation steps.
- Company classification: Validation of company size.
- Diversity-ratio: Research and validate all current company executives and calculate management diversity ratio.
- Discrimination / Harassment: Utilizing Critical mention to ensure that there are no pervasive public allegations.
- Layoffs: Utilizing Critical mention to ensure that companies didn't have any mass layoffs in the current past (min. 20% of the workforce).
- Workplace Conditions: Verify that there are no pervasive public lawsuits.
- **Sustainability**: Verify that there is public information about ongoing positive environmental engagement.





#### **Expert validation**

- Newsweek and Plant-A Insights Group experts validate results.
- The validation provides another layer of scrutiny by providing commentary on the results.
- If the experts make an assessment substantially different from the survey rankings, further desk research and validation is triggered.
- Scoring adjustments to the study results are only made in those cases where experts disagree with the ranking and their rationale can be validated.
- The final scoring assessment is coordinated jointly with the Newsweek team.



# Companies will be grouped into 34 industries and 6 main sectors



- Consumer Products / Consumer Products Distributors / Food & Beverage Producers / Meat, Poultry & Fish
- 2. General Retail / Food & Beverage Retail
- 3. Specialty Retail / Drug & Medical Retail
- 4. Apparel Retail / Apparel, Footwear & Accessories / Home Furnishings / Textiles
- 5. Automotive & Consumer Vehicle Retail
- 6. Specialized Consumer Services
- 7. Leisure Facilities / Restaurants / Hotels, Resorts, Casinos & Cruise Lines / Convenience Stores & Gas Stations
- 8. Entertainment



- 9. Commercial & Industrial Engineering
- Logistics Services / Freight Transportation / Passenger Transportation / Industrial Distributors
- 11. Industrial Products / Industrial Machinery / Aerospace & Defense / Paper Products / Semiconductors & Semiconductor Equipment
- 12. Vehicle Manufacturers / Auto Parts / Heavy Duty Vehicles
- 13. Chemicals & Plastics / Pharmaceuticals / Biotechnology
- 14. Building Products / Building Products Distributors / Residential Construction
- 15. Utilities / Packaging & Containers
- 16. Agricultural Products
- 17. Oil & Gas Refining, Storage & Transportation, Drilling, Exploration & Production, Equipment & Services / Integrated Oil & Gas / Renewable Electricity & Fuels / Coal & Mining



- 18. Professional Services / Business Support Services / Industrial Services / Commercial Products & Office Supplies / Commercial Equipment & Supplies Distributors / Security & Alarm Services
- 19. Insurance Services / Insurance Underwriting
- 20. Banks / Consumer Finance
- 21. Human Resources & Employment Services
- 22. Real Estate
- 23. Consulting
- 24. Investment Management & Financial Advisory / Specialty Finance/ Investment Banking, Trading & Brokerage / Conglomerates



- 25. Health Care Services
- 26. Health Care Providers
- 27. Health Care Equipment / Health Care Products
- 28. Health Care Distributors



- 29. Software & Internet Services
- 30. Technology Services / Telecommunication Services
- 31. Home & Electronics Retail
- 32. Advertising & Marketing
- 33. Publishing / Commercial Printing



34. Public Administration / Education Services



and

**Industrials**